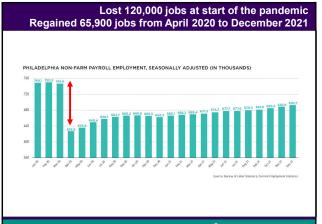
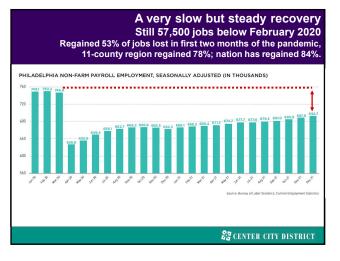


Accelerating Philadelphia's Recovery



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While office workers continue work remotely & firms pay rent Actual office occupancy about 35-40% Smaller firm = higher occupancy



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Biggest losses: Leisure, hospitality & restaurants down 28% Education down 10%; Health Care -4.5% Office sector -4.4% % CHANGE FEB. 2020-AFR, 2020 N CHANGE N CHANGE DEC 2021 DEC 2021 NOV 2021- FEE 2020- AS A N OF NOV 2021 (PRELIMINARY) DEC 2021 DEC 2021 FEE 2020 648.8 692.7 339 10.8 173.8 173.8 173.7 10.8 173.7 10.8 173.7 10.8 174.1 20.8 175.1 20.8 181.2 16.5 182.4 10.7 413.3 42.8 192.4 10.7 413.3 42.8 192.4 10.7 413.3 42.8 192.4 10.7 414.1 42.9 192.4 10.7 415.4 14.8 192.9 52.7 415.4 14.8 192.9 52.7 415.4 42.9 192.4 24.8 0.6% 92.3% 93.0% 93.1% 95.2% 100.4% 94.7% 101.9% 94.2% 95.6% 626.8 -16.4% 7.7% Mining Loggin 6.8 14,4 -40.4% -23.0% -14.3% -25.2% -3.4% -2.5% -3.4% -4.2% -4.4% -4.2% -4.4% -4.4% -4.5% -4.4% -3.2% -2.5% -2.8% 0.0% 0.7% 2.5% 2.5% 0.0% -6.9% -4.9% 0.4% -5.2% 1.9% Retail Trade 26.3 25.5 0.51 94 1.3% 72 -0.2% 90.01 57.4 29.2 0.29 1.1% 0.4% 107.3 31.7 107.3 \$1.7 10.8 10.5 10.5 0.0% 65.

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January survey of 114 firms

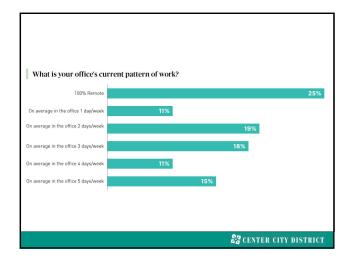
	PROFILE OF RESPONDENTS	
	NUMBER OF EMPLOYEES	NUMBER OF FIRMS
14.4	10 or less	20
	11-25	25
	26-50	21
Λ	51-100	13
	101-200	13
	201-999	10
et despet in a research strong men lindered. In each remem despet to service remember tamped with allow a linder to the particular despet to be remembered on	1000 or more	6
nan oraș na done barne Nadare de constanță Naț	Did not provide	6
	Total	114

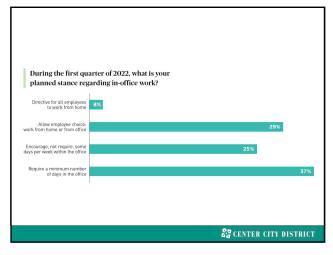
Remote or In-Office Work?

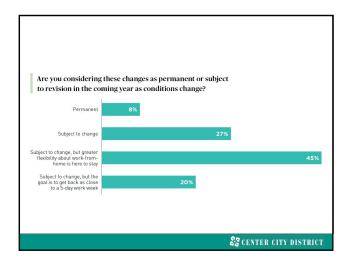
S CENTER CITY DISTRICT

But office vacancy trending up: -887,394 sf = 18.3% vacant Up from 11% at start of 2020

UBMARKET	TOTAL INVENTORY (SF)	QI ASKING RENT (PRICE/SF)	Q2 ASKING RENT (PRICE/SF)	Q3 ASKING RENT (PRICE/SF)	Q4 ASKING RENT (PRICE/SF)	Q1 VACANCY RATE	Q2 VACANCY RATE	Q3 VACANCY RATE	G4 VACANCY RATE	Q4 ABSORPTION (SF)	YEAR-TO-DATE ABSORPTION (SF)
East Market	6,331,084	\$32.89	\$32.66	\$32.20	\$32.15	15.7%	15.7%	18.9%	18.9%	-22,773	1,683
independence Square	5,380,384	\$31.96	\$31.72	\$31.59	\$31.30	16.8%	18.8%	20.1%	17.9%	117,992	-46,672
Walnut/South Broad	3,977,064	\$30.99	\$30.49	\$30.53	\$30.70	21.6%	22.1%	21.1%	20.8%	13,145	-58,752
West Market	24,796,953	\$35.93	\$36.03	\$35.97	\$35.83	15.3%	17.3%	17.7%	17.8%	-15,648	-783,653
Center City	40,485,485	\$34.44	\$34.39	\$34.26	\$34.15	16.2%	17.7%	18.5%	18.3%	92,716	-887,394





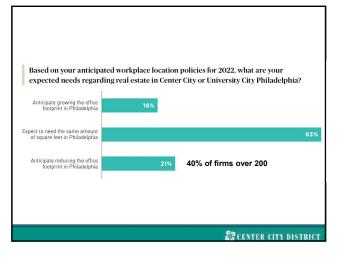


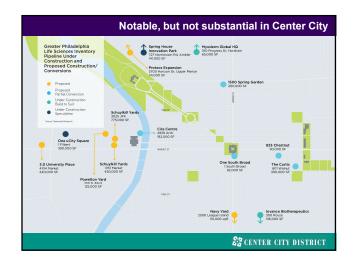
Major factors for continuing remote

	RANK	WEIGHT
Continuing health safety concerns due to COVID-variants	1	3.
Ability to retain existing employees and attract new ones	2	3.
Continuing uncertainty about schools and child-care for parents	3	3.
Concerns about public safety and quality of life in Philadelphia	4	2.
The ease at which staff adapted and made use of virtual technologies	5	2.
Concerns the business climate/business friendliness in Philadelphia	6	2.
Flexibility enjoyed by senior management with remote work	7	2.
Time and cost saved through greater use of virtual meetings	8	2.

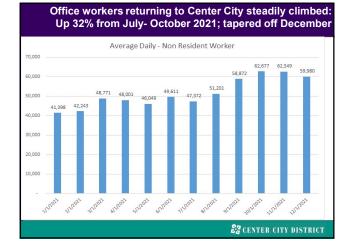
	RANK	WEIGHTED
Value of face-to-face meetings for collaboration with colleagues	1	3.6
Better ability to supervise and mentor staff & convey company culture Professional development for all staff	2	3.2
Face-to-face meetings with clients	4	2.8
Ability to focus on work, fewer distractions than at home	5	2.3
Access to technology and IT staff for troubleshooting	6	2.0
Variety of restaurants available nearby for informal staff & client meetings	7	1.7

🎦 CENTER	CITY	DISTRICT



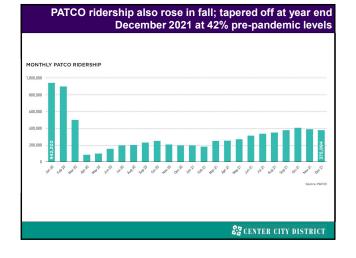


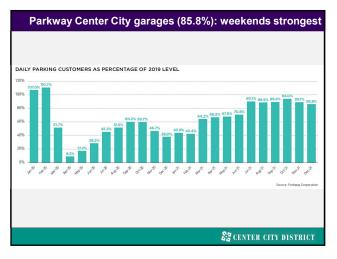




SEPTA ridership up 31% August-October; Tapered off at year end to 50% of February 2020

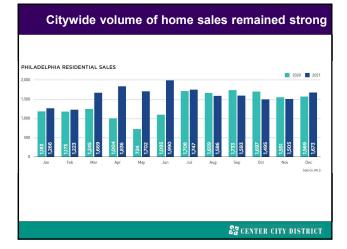


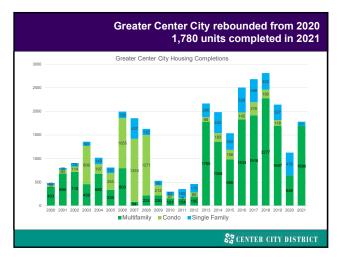


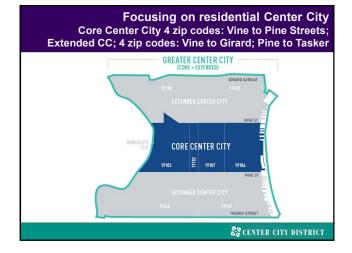




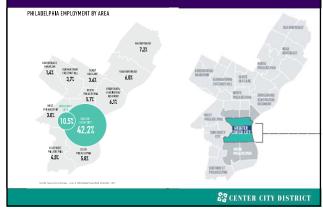
Sales prices continued to exceed 2020



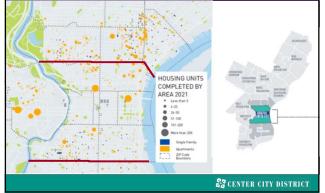




Demand has been driven by concentration of jobs & strong transit connectivity



Largest volume in adjacent areas: 2,183 units 19121, 19122, 19125, 19145,19148 Greater Center City + Adjacent = 62% of citywide













Parkway building 2222 Market for Morgan Lewis

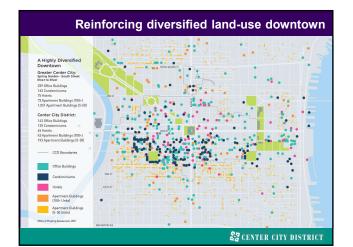






New projects continue to be announced





Center City retail & restaurants Steadily building back from June 2020



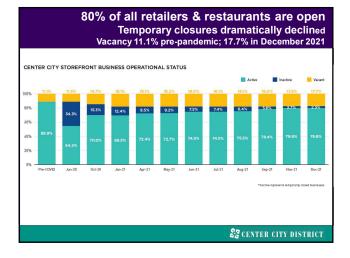
An essential lifeline through the winter



Streeteries great sign of vitality through the pandemic



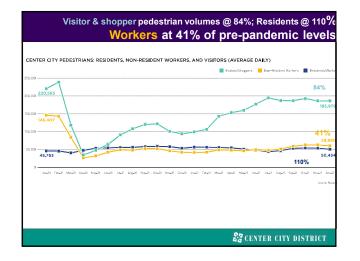




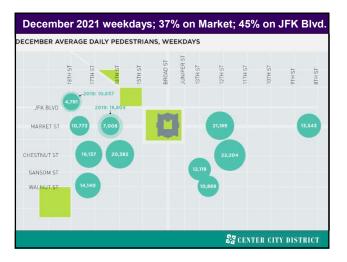


All these businesses depend on foot traffic

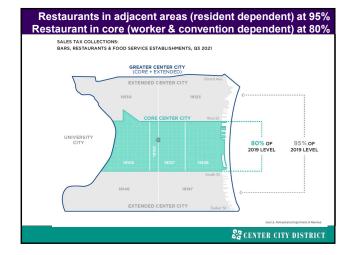




Average daily pedestrians across Center City in 2019: 428,634 Average in 2021: 238,749 = 62.5% Visitors (tourists and regional shoppers) 238,749 Workers 147,021 Residents 42,834 Total









When urging firms to come back Mayor Adams 'You can't run NYC from home'



The absence of higher wage workers undermines the economic eco-system that support lower & moderate wage workers who don't have the luxury of working remotely

We need business leaders to call their peers; it is good for your business & good for the city.

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Let's acknowledge & celebrate Philadelphia's level of fully vaccinated residents

65 & older





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= 89.7%













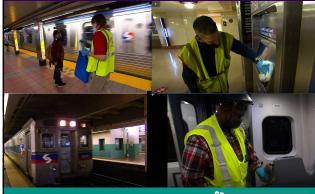


CCD operations update 2021: collected 98.7% of assessment revenue



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SEPTA has continued to rebuild confidence in public transit; Cleaning, safety enhancements & increased frequency



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CCD role: visible presence on street 3-shifts, 7 days/week Clean & safe 148 staff



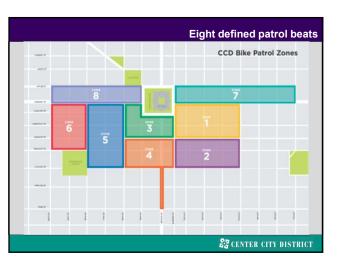
Ambassadors of Hope: CCD funds Project Home & CIT trained police 108 individuals accepted services & came off street in 2021 Average 61 interactions & conversations each day + compliance Added one mental health professional Penn Medicine at Hall Mercer



23 CENTER CITY DISTRICT

40 Community Service Representatives Deployed 7 days per week





Added a new CCD Bike Safety Patrol

during lunch and heavy presence during evening rush hours.

Overall goal: improve the perception & reality of safety within the district.





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16

Closely coordinated with additional police deployment: Bikes, new foot patrol beats, return to community policing

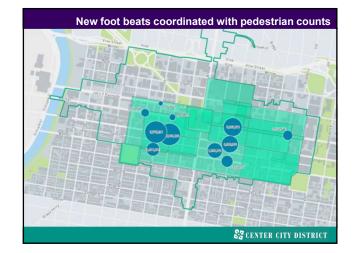


15 bike officers, 7 days/week 11 am to 7pm



Increased & coordinated public safety presence



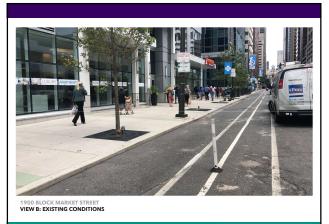




Funded projects in the pipeline Greening the office district: 15th to 20th Street



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SCENTER CITY DISTRICT



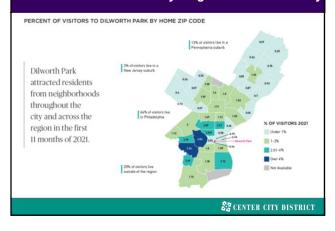


Arts, culture, programming for children

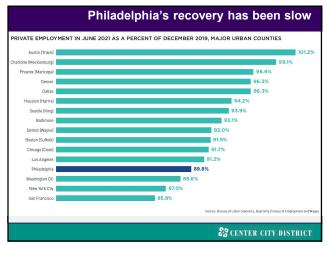


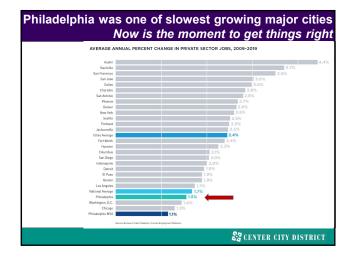


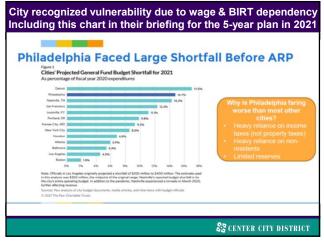
Came from every neighborhood in the city











We have known the problem for decades Pandemic is a wake-up call

 Philadelphia has one of the highest <u>wage taxes</u> of any American city; tax is almost 4 x any comparable income tax in surrounding suburbs.

 Wage tax takes disproportionate share from the salaries of lower income workers & because 35% to 40% of the working residents of every City Council district currently reverse commute to jobs in the suburbs, it creates an incentive for the working & middle class to move closer to their suburban job & get a significant wage tax cut.

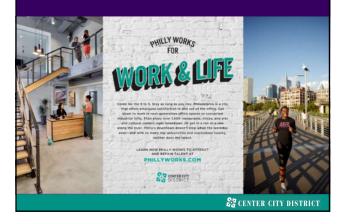
·Creates an incentive for suburban workers to remain remote

• Philadelphia is only major city with a <u>business tax</u> on both gross receipts & net income of businesses. Tax has no counterpart in adjacent counties & adds a 20% to 50% premium on the cost of locating in the city, creating a disincentive for businesses to locate in Philadelphia.

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Better work/life balance



Promoting Philadelphia in Manhattan Quality of workspace & amenities















Added the Acela for January & February 2022

Shi











Fans returned to the Linc







It's time for business leaders to lead & get the maximum number of office workers back



If we want a vibrant & competitive city, A city that restores jobs, reduces poverty & creates opportunity



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We still hold 53% of all jobs in Philadelphia Those jobs generate many related jobs



A vaccinated city is a safer city Covid won't immediately be eliminated, But it can become like an annoying seasonal flu

65 & older 18 & over 12-17 5-11	= 89.7% = 77.2% = 75.9% = 71.1%
We can live wi & guard again	
23 C	ENTER CITY DISTRICT

